## Presentation of March 2011 Financial Results

May 12, 2011

## KYORIN Holdings,Inc.

Representative Director, President and Chief Executive Officer Masahiro Yamashita

■Outline of Consolidated Financial Results for the Year Ended March 31， 2011

■Initiatives in Fiscal 2011
O Progress in the medium－term business plan，HOPE 100 Stage 1
■Consolidated Forecast for the Year Ending March 31， 2012
－Status of R\＆D Pipeline
O Progress in fiscal 2010 and initiatives in fiscal 2011

## Outline of Consolidated Financial Results for the

 Year Ended March 31， 2011| Units：$¥$ billion | FY09 Actual | FY10 |  | Change | \％Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Forecast | Actual |  |  |
| Net sales | 99.8 | 101.8 | 104.1 | ＋4．3 | 4．3\％inc． |
| Operating income | 13.3 | 14.7 | 16.4 | ＋3．1 | 24．0\％inc． |
| Ordinary income | 14.2 | 15.3 | 17.1 | ＋2．9 | 20．2\％inc． |
| Net income | 8.8 | 9.7 | 10.9 | ＋2．1 | 23．5\％inc． |

Results exceeded forecasts，with sales increasing for a $7^{\text {th }}$ consecutive year，and income increasing for a $2^{\text {nd }}$ consecutive year to reach a record high．

## Consolidated Financial Results for the Year Ended March 31， 2011 （Breakdown of Sales）

| Units： ¥ billion | FY09 Actual | FY10 |  | Change | \％Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Forecast | Actual |  |  |
| Total net sales | 99.8 | 101.8 | 104.1 | ＋4．3 | 4．3\％inc． |
| －Ethical Drugs business | 96.4 | 99.0 | 101.3 | ＋4．9 | 5．0\％inc． |
| －Sales of new Ethical Drugs | 82.4 | 86.3 | 88.0 | ＋5．6 | 6．8\％inc． |
| OJapan | 79.8 | 83.6 | 85.3 | ＋5．5 | 6．9\％inc． |
| Ooverseas | 2.6 | 2.7 | 2.7 | ＋0．1 | 4．1\％inc． |
| －Generic Drugs | 8.6 | 8.5 | 8.9 | ＋0．3 | 2．7\％inc． |
| －Over－the－counter Drugs and Others | 5.4 | 4.1 | 4.4 | －1．0 | 18．7\％dec． |
| Consumer Healthcare（Skincare ） Business | 3.3 | 2.8 | 2.8 | －0．5 | 16．3\％dec． |
| （Restated） <br> Consumer Healthcare （Skincare＋Over－the－counter Drugs and Others）business | 8.7 | 6.9 | 7.2 | －1．5 | 17．8\％dec． |


| Breakdown of Sales |  |  |
| :---: | :---: | :---: |
| 【Ethical in Japan】 | $¥+5.5$ billion | －Strong sales of mainstay products including Kipres and Uritos despite the effects of drug price revisions |
| 【Generic drugs】 | $¥+0.3$ billion | －Steady sales in the health insurance pharmacy market（Due to a change in the closing date of KYORIN Rimedio Co．，Ltd the business results for the year ended March 2010 are for a 14 month period．） |
| 【Over－tha－counter Drugs ang Others】 | $¥-1.0$ billion | －Sales were lower at KYORIN Medical Supply Co．，Ltd．（formerly Kyobundo Co．，Ltd．due to changing the company＇s fiscal year end． <br> （Due to a change in the closing date of KYORIN Medical Supply Co．，Ltd．the business results for the year ended March |
| 【Skincare】 | ¥－0．5 billion | 2010 cover 13 months．） <br> －Sales decreased at Dr．Program Co．，Ltd． |

## Consolidated Financial Results for Year Ended March 31， 2011 （Breakdown of Gain and Loss）

| Units：$¥$ billion | FY09 <br> Actual | FY10 <br> Actual | Change | \％Change |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | 99.8 | 104.1 | +4.3 | $4.3 \%$ inc． |
| Cost of sales | 37.5 | 37.6 | +0.1 | $0.2 \%$ inc． |
| SG\＆A expenses | 49.0 | 50.1 | +1.1 | $2.1 \%$ inc． |
| R\＆D expenses | 11.8 | 12.5 | +0.7 | $5.8 \%$ inc． |
| SG\＆A expenses <br> （excluding R\＆D <br> expenses） | 37.2 | 37.6 | +0.4 | $1.0 \%$ inc． |
| Operating income | 13.3 | 16.4 | +3.1 | $24.0 \%$ inc． |
| Ordinary income | 14.2 | 17.1 | +2.9 | $20.2 \%$ inc． |
| Net income | 8.8 | 10.9 | +2.1 | $23.5 \%$ inc． |



## Breakdown of Gain and Loss

## Operating income increased by $¥ 3.1$ billion

－Gross profit increased by $¥ 4.2$ billion
Net sales increased by $¥ 4.3$ billion，while cost of sales rose only $¥ 0.1$ billion
Cost of sales ratio improved by 1.5 points（from $37.6 \%$ to $36.1 \%$ ，main factors included increased sales of low－cost Uritos and lower cost of sales at KYORIN Rimedio）
－SG\＆A expenses increased by $¥ 1.1$ billion
R\＆D expenses increased by $¥ 0.7$ billion（progress of development pipelines and one－off payments for in－licensing）．SG\＆A expenses excluding R\＆D expenses increased $¥ 4.0$ billion（SG\＆A ratio excluding R\＆D expenses decreased by 1.2 percentage points

## Sales of Main Products

| $(\nVdash$ billion $)$ | FY09 <br> (Actual) | FY10 |  | Change | \% Change |
| :---: | ---: | ---: | ---: | ---: | :---: |
|  |  | Actual |  |  |  |
| Kipres | 29.2 | 32.2 | 34.5 | +5.3 | $18.3 \%$ inc. |
| Mucodyne | 20.9 | 21.8 | 21.3 | +0.4 | $1.6 \%$ inc. |
| Pentasa | 19.4 | 19.5 | 19.4 | +0.0 | $0.1 \%$ inc. |
| Uritos | 3.7 | 5.5 | 5.5 | +1.8 | $48.4 \%$ inc. |

Kipres，for treating bronchial asthma and allergic rhinitis


## Status in Fiscal 2010

－Growth in prescriptions for allergic rhinitis
－Increased adoption and prescription for adult and childhood asthma
－Increased adoption and prescription of Kipres 4 mg fine granules and Kipres Chewable Tablets 5 mg
－Increased market share for LT antagonists
29．1\％（March 2010 MAT）$\Rightarrow$ 31．3\％（March 2011 MAT）
（Source：IMS JAPAN K．K．，JPM，March 2010／March 2011 MAT．Unauthorized copying prohibited）
＊Drug price revisions：－7．2\％

Uritos，a treatment for overactive bladder

Net sales（ $¥$ billion）


## Status in Fiscal 2010

－Uncovering potential markets
OAB market：$¥ 57.0$ billion（March 2010 MAT）
$\Rightarrow ¥ 60.0$ billion（March 2011 MAT）
－Product differentiation and proposal for first choice prescription
－Increase share for Uritos in the OAB market
7．5\％（March 2010 MAT）$\Rightarrow 9.3 \%$（March 2011 MAT）
［Imidafenacin share 15．5\％（March 2010 MAT）$\Rightarrow 19.3 \%$（March 2011 MAT）］
（Source：IMS JAPAN K．K．，JPM，March 2010／March 2011 MAT．Unauthorized copying prohibited）
＊Drug price revisions：－0．9\％

## ［Original Drugs］Mucodyne and Pentasa

Mucodyne，a mucoregulant


Status in Fiscal 2010
－New formulation Mucodyne DS50\％
：FY10 sales approx．$¥ 4.0$ billion（launched in May 2010）
－Growth in prescriptions for chronic respiratory disorder and chronic sinusitis
＊Drug price revisions：－7．6\％

Pentasa，a treatment for ulcerative colitis and Crohn＇s disease


Status in Fiscal 2010
－Establish basic prescription for ulcerative colitis
－Popularize prescription of 4 g for active periods
－Promote simultaneous use of intestinal infusion to induce and maintain remission
－Market for mesalazine formulations increased
－Market for mesalazine formulations increased by approx．9\％
MAT（March 2010 MAT）：$¥ 25$ billion $\Rightarrow$ MAT（March 2010 MAT）：$¥ 28$ billion （Source：IMS JAPAN K．K．，JPM，March 2010／March 2011 MAT．Unauthorized copying prohibited）
＊Drug price revisions：－6．2\％

＊1 Closing date changed from January 31 to March 31 （FY09 result is for a 14 month period）
＊2 Recorded net sale of approx．$¥ 6.0$ billion for initial inventories from the integration of wholesale channels（logistics）into KYORIN Pharmaceutical（September）

Operating income

＊1 Closing date cnangea trom January 31 to March 31 （FY09 result is for a 14 month period）

## Status in Fiscal 2010

## Achieved net sales of $¥ 10.0$ billion within

 12 months
## Reason for sales increase

－Strong sales in the health insurance pharmacy market
Reason for profit increase
－Lower cost of sales ratio：lower costs for raw materials，etc．

## Logistics integration

From October 1，2010，the KYORIN Rimedio wholesale channels（logistics） were integrated into KYORIN Pharmaceutical

－Expanded sales for generic drugs through the wholesale channel For＂GE＂
Used a flexible approach to respond to changes in the environment

## Initiatives in Fiscal 2011

Progress in the Medium-Term Business plan, HOPE 100 Stage 1

## Business Strategies Under Medium－Term Business Plan，HOPE 100 Stage 1

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## Multi－core Strategy（MC Strategy）

－Diversify the Consumer Healthcare Business Centering on the Ethical Drug－


## Implementing the Pharma Complex（PC）Model

## Aim to achieve sustainable growth through multi－faceted business development responsive to a changing environment

■New Drugs Group ：
－Original Drugs Group：

## ■Generic Drugs

 Group：OMaximize the penetration of key products （Kipres and Uritos）
OEnhance the Development Pipeline

OSeek to improve the product value and extend the life cycle of key products such as Mucodyne and Pentasa via LCM

OLeverage stronger ties within the KYORIN Group to promote a more distinctive generics business
OPromote domestic and overseas alliances to enhance product lineup and lower costs

## Target Net Sales for New Drugs



## [New Drugs] Kipres, Uritos

Kipres, for treating bronchial asthma and allergic rhinitis


## Initiatives in Fiscal 2011

- Establish position as base drug for treatment of allergic rhinitis
(1)Allergic rhinitis: raise awareness as a chronic inflammatory condition
(2)Build evidence
-Further promote prescription for adult and childhood asthma

Uritos, a treatment for overactive bladder


## Initiatives in Fiscal 2011

- Uncover potential markets

OAB market: $¥ 57.0$ billion (March 2010 MAT) $\Rightarrow ¥ 60.0$ billion (March 2011 MAT)

- Become first choice for prescriptions via market penetration of new formulation (OD tablets)
(Source: IMS JAPAN K.K., JPM, March 2010/March 2011 MAT. Unauthorized copying prohibited)


## Target Net Sales for Original Drugs Group



## ［Original Drugs］Mucodyne and Pentasa

Mucodyne，a mucoregulant


## Initiatives in Fiscal 2011

－Promotion of DS50\％，launched in fiscal 2010 （Promoted prescription for a wide age range）
－Growth in prescriptions for chronic respiratory disorder and chronic sinusitis due to using evidence data

Pentasa，a treatment for ulcerative colitis and Crohn＇s disease
Net sales（ $¥$ billion）


## Initiatives in Fiscal 2011

－Establish as a basic prescription for ulcerative colitis
－Active period 4 g prescription（array of usages and dosages）
－Highlight response to needs for wide－ranging formulations （250 mg tablet， 500 mg tablet，intestinal infusion）
－Promote development in new formulations， applications and dosages

## KYORIN＇s Generic Drug Business

Promotion of distinctive generics business


## Target Net Sales for Generics Drugs Group

( $¥$ billion)


## Consumer Healthcare (Skincare + Over-thecounter Drugs) Business

Supplement risk gaps in Ethical Drugs business and seek sustainable growth for the Group by diversifying the consumer healthcare business

■Skincare Business : Make profitable and promote growth (incl. development in Asian market)
-Milton Business,
Others
:New business development leveraging the Milton brand

■New Business
Creation
:Strive to realize corporate philosophy and create new businesses to become core drivers in the future

## Participation in Environmental Hygiene Business

About the Environmental Hygiene Business
This catchall term describes businesses related to maintaining and enhancing human health by improving harmful environments，based on an approach to health and disease that examines the environments where people live．

OKYORIN＇s Approach to the Environmental Hygiene Business KYORIN will initially develop this business by focusing on controlling bacterial and viral infections in the environment．

Sale of space purification systems and related products that utilize stabilized chloride dioxide manufactured by DuPont of the United States
－Products
－Systems
－Product
Characteristics
OSales
：Space hygiene devices Milton Air Cleaner KYORIN Special gel for Milton Air Cleaner KYORIN
：Clo2UV（＂clove＂）system
：Powerful sterilization and odor elimination effect based on the Clo2UV System
：KYORIN Medical Supply Co．，Ltd．
（formerly Kyobundo Co．，Ltd．）

Target Net Sales in Consumer Healthcare (Skincare + Over-the-counter Drugs and others),
( $¥$ billion)


## Business Forecasts and Dividends

## Business Forecasts（Consolidated）for Fiscal 2011，the Year Ending March 31， 2012

We are determined to achieve an eighth consecutive term of sales growth（record net sales） and third consecutive term of earnings growth（record operating income）

| Units：$¥$ billion | FY2010（Actual） | FY2011（Forecast） | \％Change | Change |
| :--- | ---: | ---: | ---: | :---: |
| Total net sales | 104.1 | 106.5 | +2.4 | $2.3 \%$ inc． |
| Ethical Drugs Business | 101.3 | 1,035 | +2.2 | $2.2 \%$ inc． |
| ■Consumer Healthcare <br> （Skincare）Business | 2.8 | 3.0 | +0.2 | $7.3 \%$ inc． |
| Operating income | 16.4 | 16.6 | +0.2 | $1.0 \%$ inc． |
| Ordinary income | 17.1 | 17.2 | +0.1 | $0.5 \%$ inc． |
| Net income | 10.9 | 10.9 | 0.0 | $0.2 \%$ dec． |

## Breakdown of Sales and Operating Income

## 【Net Sales】

■Ethical Drugs Business $\mathbf{+} \mathbf{¥} \mathbf{2 . 2}$ billion
 －Ethical drug sales overseas $-¥ 1.0$ billion－Anticipated sales（United States）of Zymar generic drugs $\checkmark$ Generic Drugs $\quad+¥ 1.4$ billion－Anticipated sales growth from priority products and $\mathbf{} ¥ 1.4$ billion－Anticipated sales growth from pri
2010－2011 supplementary items
■Consumer Healthcare Business＋$¥ 0.2$ billion－Sales increase expected at Dr．Program Co．，Ltd．
【Operating income】－Increase in gross profit（Sales growth plus lower cost of sales ratio（Cost of sales ratio：approx． 1 percentage point lower year on year））
－R\＆D expenses up $¥ 0.9$ billion（from $¥ 12.5$ billion to $¥ 13.4$ billion）
（SG\＆A expenses including R\＆D expenses up approx． 1 percentage point year on year）

## Year Ending March 31, 2012 Sales Forecast for Key Products

$¥$ billion

|  | FY2010 <br> (Actual) | FY2011 <br> (Forecast) | Change | \% Change |
| :---: | ---: | ---: | ---: | ---: |
| Kipres | 34.5 | 36.5 | +2.0 | $5.9 \%$ inc. |
| Mucodyne | 21.3 | 22.1 | +0.8 | $3.9 \%$ inc. |
| Pentasa | 19.4 | 19.2 | -0.2 | $1.1 \%$ dec. |
| Uritos | 5.5 | 6.6 | +1.1 | $20.7 \%$ dec. |

## Shareholder Returns

## Basic Policy

The Company seeks to enhance its management base by balancing investments for growth and business continuity with shareholder returns. To this end, the Company aims for a consolidated payout ratio to shareholders of $30 \%$.

Dividends

|  | FY2010 <br> (Forecast) | FY2010 <br> (Revised forecast) | FY2011 <br> (Forecast) |
| :--- | :---: | :---: | :---: |
| Dividend per share <br> (Yen) | 35.00 | 45.00 | 45.00 |
| Consolidated payout <br> ratio (\%) | 27.0 | 30.8 | 30.9 |

Net income

|  | FY2010 <br> (Forecast) | FY2010 <br> (Actual) | FY2011 <br> (Forecast) |
| :--- | :---: | :---: | :---: |
| Net income <br> (Billions of yen) | 9.7 | 10.9 | 10.9 |

## Impact from the Great East Japan Earthquake

1．Damage from the Disaster
－No injuries or damage suffered at the Noshiro Plant（Akita Pref．） or Okaya Plant（Nagano Pref．）；operations were unaffected．
－Minor damage to Discovery Research Laboratories＿（Nogi，Tochigi Pref．）

2．Expenses Directly Related to the Disaster
－Negligible impact on FY2010 results and FY2011 forecasts
3．Impact on Sales from the Affected Region（FY2011 Forecast）
－The share of sales from the affected region is around $2.5 \%$ ．

4．Response Going Forward（Related to Production）
－Plans call for carrying out capital investments at the Noshiro Plant and transitioning as a whole to onsite power generating capacity．

Reference

## Segment information for Fiscal 2010，the Fiscal Year Ending March 31， 2011

Sales，profit or loss of each reporting segment

| （¥ billion） | Net sales |  | Profit |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Amount | Year on <br> Year | Amount | Year on <br> Year |
| Total net sales | 104.1 | 4.3 | 16.4 | +3.1 |
| ■Ethicail Drugs Business | 101.3 | 4.9 | 16.3 | +3.1 |
| Sales of New Ethical Drugs <br> OJapan <br> OOverseas | 88.0 | 5.6 |  |  |
| Generic Drugs | 85.3 | 5.5 |  | 0.1 |
| Over－the－counter Drugs <br> and Others | 8.7 | 4.4 | -1.0 | 0.3 |
| Consumer Healthcare | 2.8 | -0.5 | 0.1 | +0.3 |
| Business | - | - | 0 | -0.3 |
| Amount of adjustment |  |  |  |  |

## Financial Results for Fiscal 2010 and Forecast for Fiscal 2011

| ( $¥$ million) | FY2009 | FY2010 |  |  | FY2011 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Actual | YoY change | \% Change | Forecast | \% Change |
| Sales | 99,764 | 104,069 | +4,304 | 4.3\% | 106,500 | 2.3\% |
| Ethical Drugs Business | 96,422 | 101,271 | +4,848 | 5.0\% | 103,500 | 2.2\% |
| Sales of new Ethical Drugs OJapan OOverseas | $\begin{array}{r} 82,395 \\ 79,766 \\ 2,629 \end{array}$ | $\begin{array}{r} 88,020 \\ 85,284 \\ 2,736 \end{array}$ | $\begin{aligned} & +5,624 \\ & +5,517 \\ & +\quad 107 \end{aligned}$ | $\begin{aligned} & 6.8 \% \\ & 6.9 \% \\ & 4.1 \% \end{aligned}$ | $\begin{array}{r} 88,900 \\ 87,100 \\ 1,700 \end{array}$ | $\begin{array}{r} 1.0 \% \\ 2.1 \% \\ -37.9 \% \end{array}$ |
| -Generic Drugs | 8,642 | 8,871 | + 229 | 2.7\% | 10,300 | 16.1\% |
| -Over-the-counter Drugs and Others | 5,384 | 4,378 | -1,005 | -18.7\% | 4,300 | - 1.8\% |
| Consumer Healthcare <br> Business | 3,342 | 2,797 | - 544 | -16.3\% | 3,000 | 7.3\% |
| Operating income | 13,261 | 16,443 | +3,181 | 24.0\% | 16,600 | 1.0\% |
| Ordinary income | 14,234 | 17,110 | +2,875 | 20.2\% | 17,200 | 0.5\% |
| Net income | 8,848 | 10,927 | +2,078 | 23.5\% | 10,900 | -0.3\% |

Results and Forecast of Main Subsidiary Companies
¥ billion

| KYORIN pharmaceutical | FY2009 | FY2010 |
| :--- | ---: | ---: |
| Sales | 85.3 | 92.5 |
| Operating income | 13.1 | 15.6 |
| Net income | 9.5 | 10.7 |


| FY2011（Forecast） |
| :---: |
| 95.1 |
| 15.7 |
| 10.4 |


| KYORIN Rimedio | FY2009 | FY2010 |
| :--- | ---: | ---: |
| Sales | 10.1 | 10.3 |
| Operating income | 0.4 | 0.8 |
| Net income | 0.4 | 0.6 |


| FY2011（Forecast） |
| :---: |
| 11.0 |
| 0.7 |
| 0.7 |
| $\ldots \ldots \ldots$ |


| Dr．Program | FY2009 | FY2010 |
| :--- | ---: | ---: |
| Sales | 3.3 | 2.8 |
| Operating income | -0.1 | 0.1 |
| Net income | -0.1 | 0.1 |


| FY2011（Forecast） |
| :---: |
| 3.0 |
| 0.1 |
| 0.0 |

## P\＆L Summary：Consolidated Results－（1）

| （ $¥$ million） | FY09 |  | FY10 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | \％Sales | Actual | \％Sales | \％Change | Change |
| Sales | 99，764 | 100．0\％ | 104，069 | 100．0\％ | 4．3\％ | ＋4，304 |
| ■Ethical Drugs Business | 96，422 | 96．6\％ | 101，271 | 97．3\％ | 5．0\％ | ＋4，848 |
| Sales of new Ethical Drugs OJapan OOverseas | $\begin{array}{r} 82,395 \\ 79,766 \\ 2,629 \end{array}$ | $\begin{gathered} 82.6 \% \\ 80.0 \% \\ 2.6 \% \end{gathered}$ | $\begin{array}{r} 88,020 \\ 85,284 \\ 2,736 \end{array}$ | $\begin{array}{r} 84.6 \% \\ 81.9 \% \\ 2.6 \% \end{array}$ | $\begin{aligned} & 6.8 \% \\ & 6.9 \% \\ & 4.1 \% \end{aligned}$ | $\begin{array}{r} +5,624 \\ +5,517 \\ +\quad 107 \end{array}$ |
| Generic Drugs | 8，642 | 8．7\％ | 8，871 | 8．5\％ | 2．7\％ | ＋ 229 |
| OVer－the－ counter Drugs and Ohters | 5，384 | 5．4\％ | 4，378 | 4．2\％ | －18．7\％ | －1，005 |
| Consumer Healthcare Business | 3，342 | 3．3\％ | 2，797 | 2．7\％ | －16．3\％ | － 544 |

＜Subsidiaries and Equity－method Affiliates＞
Consolidated subsidiaries（7）
KYORIN Pharmaceutical Co．，Ltd．
Kyorin USA，Inc．
Kyorin Europe GmbH
ActivX Biosciences，Inc．
KYORIN Rimedio Co．，Ltd．
Dr．Program Co．，Ltd．
KYORIN Medical Supply Co．，Ltd．
Equity－Method Affiliates：Nippon Rika Co．，Ltd．

## P\＆L Summary：Consolidated Results－（2）

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| （ $¥$ million） | FY09 |  | FY10 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | \％Sales | Actual | \％Sales | \％Change | Change |
| Sales | 99，764 | 100．0\％ | 104，069 | 100．0\％ | 4．3\％ | ＋4，304 |
| Cost of sales | 37，477 | 37．6\％ | 37，554 | 36．1\％ | 0．2\％ | ＋ 76 |
| Gross profit | 62，287 | 62．4\％ | 66，514 | 63．9\％ | 6．8\％ | ＋4，227 |
| SG\＆A <br> （Incl．R\＆D expenses） | $\begin{array}{r} 49,025 \\ (11,807) \end{array}$ | $\begin{aligned} & 49.1 \% \\ & 11.8 \% \end{aligned}$ | $\begin{array}{r} 50,071 \\ (12,495) \end{array}$ | $\begin{aligned} & 48.1 \% \\ & 12.0 \% \end{aligned}$ | $\begin{aligned} & 2.1 \% \\ & 5.8 \% \end{aligned}$ | $\begin{array}{rr} + & 1,046 \\ (+ & 688) \end{array}$ |
| Operating income | 13，261 | 13．3\％ | 16，443 | 15．8\％ | 24．0\％ | ＋3，181 |
| Non－operating income Non－operating expenses | $\begin{array}{r} 1,092 \\ 120 \end{array}$ | $\begin{aligned} & 1.1 \% \\ & 0.1 \% \end{aligned}$ | $\begin{aligned} & 769 \\ & 102 \end{aligned}$ | $\begin{aligned} & 0.7 \% \\ & 0.1 \% \end{aligned}$ | $\begin{aligned} & -\quad 29.6 \% \\ & -\quad 14.9 \% \end{aligned}$ | $\begin{array}{rr} - & 323 \\ - & 17 \end{array}$ |
| Ordinary income | 14，234 | 14．3\％ | 17，110 | 16．4\％ | 20．2\％ | ＋2，875 |
| Extraordinary profits Extraordinary losses | $\begin{array}{r} 49 \\ 301 \end{array}$ | $\begin{aligned} & 0.0 \% \\ & 0.3 \% \end{aligned}$ | $\begin{aligned} & 141 \\ & 115 \end{aligned}$ | $\begin{aligned} & \text { 0.1\% } \\ & 0.1 \% \end{aligned}$ | $\begin{array}{r} 189.0 \% \\ -\quad 61.8 \% \end{array}$ | $\begin{array}{rr} + & 92 \\ - & 186 \end{array}$ |
| Pretax profit Net income | 13，982 | 14．0\％ | 17，136 | 16．5\％ | 22．6\％ | ＋3，154 |
| Corporate，inhabitants and enterprise taxes | 5，518 | 5．5\％ | 5，944 | 5．7\％ | 7．7\％ | ＋ 425 |
| Tax adjustments | －385 | －0．4\％ | 265 | 0．3\％ | －168．9\％ | ＋ 650 |
| Income before minority interests | － | － | 10，927 | 10．5\％ | － | ＋10，927 |
| Net income | 8，848 | 8．9\％ | 10，927 | 10．5\％ | 23．5\％ | ＋2，078 |

＜Breakdown＞<br>Cost of sales ratio：Down by<br>1.5 percentage points YoY<br>\section*{Year on Year}<br>（ $37.6 \% \Rightarrow 36.1 \%$ ）

＊Reason for increase：drug price revisions（6\％range） ＊Reason for decrease：Increased sales of in－house products with lower cost of sales ratio，decrease in cost of sales ratio at KYORIN Rimedio

RRDD ratio：up 0.2 percentage Points YoY
$* ¥ 11.8$ billion $\Rightarrow ¥ 12.5$ billion （Increase of approx．$¥ 0.7$ billion）
（11．8\％$=12.0 \%)$
$\checkmark$ SG\＆A（Incl．R\＆D expenses ：down 1.2 percentage Points YoY
$* ¥ 37.2$ billion $\Rightarrow 37.6$ billion（ $¥ 0.4$ billion inc．）
（37．3\％$\Rightarrow 36.1 \%$ ）
＊Increase in sales resulted in a decrease in SG\＆A ratio excluding R\＆D expenses of 1.2 percentage points despite higher SG\＆A expenses

## ■Operating income $¥ 16.4$ billion

－Operating income margin increased 2.5 percentage points to $15.8 \%$

■ Net Income $¥ 10.9$ billion
■Dividend per share $¥ 45$

## BS Summary：Consolidated Results

| （ $\ddagger$ million） | FY09 |  |
| :---: | :---: | :---: |
|  | Actual | \％total |
| Current assets | 91，060 | 66．4\％ |
| Cash，deposits <br> Notes and accounts receivable <br> Mk securities Inventory Other | $\begin{array}{r} 20,193 \\ 36,859 \\ \\ 5,353 \\ 21,874 \\ 6,779 \end{array}$ | － |
| Fixed assets | 46，129 | 33．6\％ |
| Tangible assets Intangible assets Investments | $\begin{array}{r} 15,825 \\ 1,024 \\ 29,278 \end{array}$ | － |
| Total assets | 137，190 | 100．0\％ |
| Current liabilities | 26，198 | 19．1\％ |
| Notes payable Other | $\begin{array}{r} 9,858 \\ 16,340 \end{array}$ | － |
| Non－current liabilities | 6，079 | 4．4\％ |
| Total liabilities | 32，278 | 23．5\％ |
| Owner＇s equity | 104，907 | 76．5\％ |
| Other comprehensive income | 3 | 0．0\％ |
| Unrealized holding gain （loss）on securities Foreign currency translation adjustments | $\begin{array}{r} 138 \\ -134 \end{array}$ |  |
| Total equity | 104，911 | 76．5\％ |
| Total liabilities and equity | 137，190 | 100．0\％ |


| FY10 |  |  |
| :---: | :---: | :---: |
| Actual | \％total | Amt chg |
| 104，427 | 70．9\％ | 13，366 |
| $\begin{array}{r} 25,518 \\ 42,594 \\ 6,976 \\ 20,364 \\ 8,973 \end{array}$ | － | － |
| 42，806 | 29．1\％ | －3，322 |
| $\begin{array}{r} 14,916 \\ 816 \\ 27,073 \end{array}$ | － | － |
| 147，234 | 100．0\％ | 10，044 |
| 30，421 | 20．7\％ | 4，223 |
| $\begin{aligned} & 10,852 \\ & 19,569 \end{aligned}$ | － | － |
| 5，105 | 3．5\％ | － 974 |
| 35，527 | 24．1\％ | 3，249 |
| 112，076 | 76．1\％ | 7，168 |
| －370 | －0．3\％ | － 373 |
| $\begin{aligned} & -137 \\ & -232 \end{aligned}$ |  |  |
| 111，706 | 75．9\％ | 6，795 |
| 147，234 | 100．0\％ | 10，044 |

## ＜Breakdown＞

Current assets：Up $¥ 13,366$ million
－Cash and cash in banks（up $¥ 5,324$ million）
－Notes and accounts receivable up（ $¥ 5,734$ million）
－Inventories（down $¥ 1,509$ million）
Fixed assets：Down $¥ 3,322$ million
－Tangible assets（down $¥ 909$ million）
－Intangible assets（down $¥ 207$ million）
－Investments down（ $¥ 2,205$ million）
－Current liabilities：Up $¥ 4,223$ million
－Notes and accounts payable（up $¥ 993$ million）
－Other（up $¥ 3,229$ million）

Long－term liabilities：Down $¥ 974$ million

## R\＆D Expenses，Capex \＆Depreciation ＜Consolidated＞

健康はキョーリンの願いです。

| （ $¥$ million） | FY06 | FY07 | FY08 | FY09 | FY10 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Actual | \％Change |
| R\＆D expenses | 8，609 | 10，826 | 10，531 | 11，807 | 12，495 | 5．8\％ |
| Capital expenditure | 2，954 | 1，952 | 1，612 | 1，291 | 1，668 | 29．2\％ |
| Depreciation expense | 4，544 | 4，536 | 3，799 | 2，810 | 2，458 | －12．5\％ |


| FY11 <br> （Forecast） |
| :---: |
| 13，400 |
| 2，500 |
| 2，700 |

＜Capital expenditure（Actual／Forecast）＞
（Actual）
Plant facilities
Equipment for control，sales activities
Equipment for research

FY2010（Actual）
FY2011（Forecast）
$¥ 0.9$ billion
$¥ 0.3$ billion
$¥ 0.5$ billion

## （Forcast）

Plant facilities $\quad \neq 1.3$ billion
Equipment for control，sales activities
Equipment for research
$¥ 0.7$ billion
$\neq 0.7$ billion
$¥ 0.5$ billion

## Sales of Main Products for Fiscal 2010

（ $¥$ billion）

|  |  | FY06 | FY07 | FY08 | FY09 | FY10 |  | FY12(Forecast) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Actual |  |  |  | \％ Change |  |
| Ethical drug sales in Japan | $\begin{gathered} \text { Kipres } \\ \text { (Leukotriene Receptor } \\ \text { Antagonist) } \end{gathered}$ |  | 15.0 | 19.1 | 25.2 | 29.2 | 34.5 | 18．3\％ | 36.5 |
|  | Mucodyne （Mucoregulant） | 20.4 | 21.2 | 20.6 | 20.9 | 21.3 | 1．7\％ | 22.1 |
|  | Pentasa <br> （Treatment for ulcerative <br> colititand Crohn＇s <br> disease） | 8.0 | 8.8 | 15.7 | 19.4 | 19.4 | 0．1\％ | 19.2 |
|  | Uritos（Kyorin） （Treatment for overactive bladder） | － | 0.7 | 2.0 | 3.7 | 5.5 | 48．4\％ | 6.6 |
|  |  | 5.8 | 5.4 | 5.0 | 4.6 | 4.0 | －13．1\％ | 3.8 |


| Ethical <br> drug sales <br> overseas | Gatifloxacin <br> （Bulk／Royalty） | 3.2 | 3.0 | 2.5 | 2.2 | 2.2 | $0.2 \%$ |
| :---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: |


| Over－the－ <br> counter <br> Drugs | Milton <br> （Baby bottle disinfectant） | 2.1 | 1.9 | 1.8 | 1.9 | 1.9 | $1.5 \%$ | 2.0 |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

Financial summary (Consolidated)

| ( $¥$ million) | FY06 | FY07 | FY08 | FY09 | FY10 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales (Exports) | $\begin{aligned} & 77,093 \\ & (5,762) \end{aligned}$ | $\begin{aligned} & 81,070 \\ & (4,367) \end{aligned}$ | $\begin{aligned} & 90,889 \\ & (3,830) \end{aligned}$ | $\begin{aligned} & 99,764 \\ & (2,693) \end{aligned}$ | $\begin{array}{r} 104,069 \\ (2,784) \end{array}$ |
| Cost of sales (cost of sales ratio ) (\%) | $\begin{array}{r} 30,620 \\ (39.7 \%) \end{array}$ | $\begin{array}{r} 31,757 \\ (39.2 \%) \end{array}$ | $\begin{array}{r} 36,791 \\ (40.5 \%) \end{array}$ | $\begin{array}{r} 37,477 \\ (37.6 \%) \end{array}$ | $\begin{array}{r} 37,554 \\ (36.1 \%) \end{array}$ |
| SG\&A <br> Ratio to sales (\%) | $\begin{array}{r} 38,059 \\ (49.4 \%) \end{array}$ | $\begin{array}{r} 43,061 \\ (53.1 \%) \end{array}$ | $\begin{array}{r} 45,146 \\ (49.7 \%) \end{array}$ | $\begin{array}{r} 49,025 \\ (49.1 \%) \end{array}$ | $\begin{array}{r} 50,071 \\ (48.1 \%) \end{array}$ |
| R\&D expenses Ratio to sales (\%) | $\begin{array}{r} 8,609 \\ (11.2 \%) \end{array}$ | $\begin{array}{r} 10,826 \\ (13.4 \%) \end{array}$ | $\begin{array}{r} 10,531 \\ (11.6 \%) \end{array}$ | $\begin{array}{r} 11,807 \\ (11.8 \%) \end{array}$ | $\begin{array}{r} 12,495 \\ (12.0 \%) \end{array}$ |
| Operating income Ratio to sales (\%) | $\begin{array}{r} 8,413 \\ (10.9 \%) \end{array}$ | $\begin{array}{r} 6,251 \\ (7.7 \%) \end{array}$ | $\begin{array}{r} 8,952 \\ (9.8 \%) \end{array}$ | $\begin{array}{r} 13,261 \\ (13.3 \%) \end{array}$ | $\begin{array}{r} 16,443 \\ (15.8 \%) \end{array}$ |
| Ordinary income Ratio to sales (\%) | $\begin{array}{r} 8,655 \\ (11.2 \%) \end{array}$ | $\begin{array}{r} 6,643 \\ (8.2 \%) \end{array}$ | $\begin{array}{r} 9,208 \\ (10.1 \%) \end{array}$ | $\begin{array}{r} \hline 14,234 \\ (14.3 \%) \end{array}$ | $\begin{array}{r} 17,110 \\ (16.4 \%) \end{array}$ |
| Net income <br> Ratio to sales (\%) | $\begin{array}{r} 4,842 \\ (6.3 \%) \end{array}$ | $\begin{array}{r} 2,189 \\ (2.7 \%) \end{array}$ | $\begin{array}{r} 2,037 \\ (2.2 \%) \end{array}$ | $\begin{array}{r} 8,848 \\ (8.9 \%) \end{array}$ | $\begin{array}{r} 10,927 \\ (10.5 \%) \end{array}$ |
| EPS ( $¥$ ) | 64.97 | 29.26 | 27.24 | 118.37 | 146.21 |
| Capital | 700 | 700 | 700 | 700 | 700 |
| Assets | 124,039 | 122,398 | 124,552 | 137,190 | 147,234 |
| Shareholders' equity | 96,922 | 96,401 | 97,513 | 104,907 | 112,076 |
| Total equity | 98,178 | 97,184 | 96,501 | 104,911 | 111,706 |
| BPS ( $\ddagger$ ) | 1,311.17 | 1,298.89 | 1,290.67 | 1,403.60 | 1,494.83 |
| ROE (\%) | 5.0\% | 2.2\% | 2.1\% | 8.8\% | 10.1\% |
| Equity ratio (\%) | 79.2\% | 79.4\% | 77.5\% | 76.5\% | 75.9\% |
| Employees | 1,932 | 2,003 | 2,247 | 2,246 | 2,294 |
| Capital expenditure | 2,954 | 1,952 | 1,612 | 1,291 | 1,668 |
| Depreciation expense | 4,544 | 4,536 | 3,799 | 2,810 | 2,458 |



## P\&L summary : KYORIN pharmaceutical (Non-consolidated)-(1)

| ( $¥$ million) | FY2009 |  | FY2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actua I | $\begin{gathered} \% \\ \text { Sales } \end{gathered}$ | Actual | \% Sales | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ | Change |
| Sales | 85,30 8 | 100.0\% | 92,531 | 100.0\% | 8.5\% | +7,222 |
| Ethical Drugs business | $\begin{array}{r} 85,30 \\ 8 \end{array}$ | 100.0\% | 92,531 | 100.0\% | 8.5\% | +7,222 |
| Sales of new Ethical Drugs | $\begin{array}{r} 82,33 \\ 0 \end{array}$ | 96.5\% | 87,927 | 95.0\% | 6.8\% | +5,596 |
| OJapan | 79,766 | 93.5\% | 85,284 | 92.2\% | 6.9\% | + 5,517 |
| OOverseas | 2,563 | 3.0\% | 2,642 | 2.8\% | 3.1\% | + 79 |
| Generic Drugs | 394 | 0.5\% | 1,932 | 2.1\% | 389.7\% | +1,537 |
| Over-thecounter Drugs and Others | 2,583 | 3.0\% | 2,671 | 2.9\% | 3.4\% | + 88 |


| <Breakdown> <br> Sales | $¥ 92,531$ million | Year on Year (+7,222 million) |
| :---: | :---: | :---: |
| - Ethical drug sales in Japan |  |  |
|  | ¥85,284 million | ( $+5,517$ million) |
|  | FY09(Actual) | FY010(Actual)(\# billion) |
| - Kipres | $29.2 \rightarrow$ | 34.5 (+5.3) |
| - Mucodyne | $20.9 \rightarrow$ | $21.3(+0.4)$ |
| - Pentasa | $19.4 \rightarrow$ | 19.4 ( 0.0) |
| - Uritos | $3.7 \rightarrow$ | 5.5 (+1.8) |
| - Ethical drug sales overseas |  |  |
|  | $¥ 2,642$ million | ( $+\quad 79$ milion) |
| - Gatifloxacin | $2.2 \rightarrow$ | 2.2 ( 0.0) |
| - One-off payments received for out-licensing |  |  |
| -Generic Drugs |  |  |
|  | ¥1,932 milion | ( $+1,537$ million) |

- Mainly the effect from consolidating distribution at KYORIN Rimedio
OOver-the-counter Drugs and Others
$¥ 2,671$ million $\quad(+\quad 88$ million $)$
- Milton and OTC: up


# P\＆L summary ：KYORIN pharmaceutical （Non－consolidated）－（2） 

| （ $¥$ million） | FY09 |  | FY10 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | \％Sales | Actual | \％Sales | $\%$ <br> Change | Change |
| Sales | 85，308 | 100．0\％ | 92，531 | 100．0\％ | 8．5\％ | ＋7，222 |
| Cost of sales | 28，374 | 33．3\％ | 31，227 | 33．7\％ | 10．1\％ | ＋2，852 |
| Gross profit | 56，934 | 66．7\％ | 61，304 | 66．3\％ | 7．7\％ | ＋4，369 |
| SG\＆A <br> （Incl．R\＆D expenses） | $\begin{array}{r} 43,795 \\ (11,121) \end{array}$ | $\begin{array}{r} 51.3 \% \\ (13.0 \%) \end{array}$ | $\begin{array}{r} 45,658 \\ (11,867) \end{array}$ | $\begin{array}{r} 49.3 \% \\ (12.8 \%) \end{array}$ | $\begin{gathered} 4.3 \% \\ (6.7 \%) \end{gathered}$ | $\begin{array}{r} +1,863 \\ +\quad 746 \end{array}$ |
| Operating income | 13，139 | 15．4\％ | 15，645 | 16．9\％ | 19．1\％ | ＋2，506 |
| Non－operating income Non－operating expenses | $\begin{array}{r} 1,497 \\ 56 \end{array}$ | $\begin{aligned} & 1.8 \% \\ & 0.1 \% \end{aligned}$ | $\begin{array}{r} 1,138 \\ 54 \end{array}$ | $\begin{aligned} & 1.2 \% \\ & 0.1 \% \end{aligned}$ | $\begin{aligned} & -24.0 \% \\ & -\quad 4.5 \% \end{aligned}$ | $\begin{array}{rr} - & 359 \\ -\quad 2 \end{array}$ |
| Ordinary income | 14，580 | 17．1\％ | 16，729 | 18．1\％ | 14．7\％ | ＋2，149 |
| Extraordinary profits Extraordinary losses | $\begin{array}{r} 37 \\ 112 \end{array}$ | $\begin{aligned} & 0.0 \% \\ & 0.1 \% \end{aligned}$ | $\begin{array}{r} 127 \\ 80 \end{array}$ | $\begin{aligned} & 0.1 \% \\ & 0.1 \% \end{aligned}$ | $\begin{array}{r} 236.3 \% \\ -28.4 \% \end{array}$ | $\begin{array}{ll} + & 89 \\ - & 32 \end{array}$ |
| Income before income taxes | 14，506 | 17．0\％ | 16，776 | 18．1\％ | 15．7\％ | ＋2，270 |
| Corporate，inhabitants and enterprise taxes | 5，452 | 6．4\％ | 5，856 | 6．3\％ | 7．4\％ | ＋ 403 |
| Tax adjustments | －419 | －0．5\％ | 187 | 0．2\％ | －144．8\％ | ＋ 607 |
| Net income | 9，472 | 11．1\％ | 10，732 | 11．6\％ | 13．3\％ | ＋1，259 |

## ＜Breakdown＞ <br> Year on Year <br> Cost of sales ratio：up by 0.4 percentage points YoY <br> （33．3\％$\Rightarrow 33.7 \%$ ） <br> ＊Reason for increase：drug price revisions（6\％range）

 ＊Reason for decrease：Increased sales of in－house products with lower cost of sales ratio＜R\＆D ratio：down 0.2 percentage Points YoY
$* ¥ 11.1$ billion $\Rightarrow ¥ 11.9$ billion
（Increase of approx．$¥ 0.7$ billion）
（13．0\％$\Rightarrow 12.8 \%$ ）
－SG\＆A（Incl．R\＆D expenses ：down 1.8 percentage Points YoY
（38．3\％$\Rightarrow 36.5 \%)$
$* ¥ 32.7$ billion $\Rightarrow 33.8$ billion（ $¥ 1.1$ billion inc．）

■Operating income $\mathbf{¥ 1 5 . 6}$ billion
－Operating income margin increased 1.5 percentage points to 16．9\％
$\square$ Net Income $¥ 10.7$ billion

BS Summary: KYORIN Pharmaceutical (Non-consolidated)

| ( $¥$ million) | FY09 |  |
| :--- | ---: | ---: |
|  | Actual | \% total |
| Current assets | 78,422 | $65.4 \%$ |
| Cash, deposits | 15,313 |  |
| Accounts receivable | 33,088 |  |
| Mk securities | 5,290 | - |
| Inventory | 19,147 |  |
| Other | 5,581 |  |
| Fixed assets | 41,400 | $34.6 \%$ |
| Tangible assets | 12,847 |  |
| Intangible assets | 328 | - |
| Investments | 28,225 |  |
| Total assets | 119,822 | $100.0 \%$ |


| FY10 |  |  |
| ---: | :---: | ---: |
| Actual | \% total | Amt chg |
| 84,458 | $68.9 \%$ | 6,036 |
| 15,123 |  |  |
| 39,184 |  |  |
| 6,913 | - | - |
| 16,739 |  |  |
| 6,498 |  | $-3,197$ |
| 38,202 | $31.1 \%$ |  |
| 11,894 |  | - |
| 2635 | - |  |
| 122,661 | $100.0 \%$ | 2,838 |


| Current liabilities | 19,003 | $15.9 \%$ |
| :--- | ---: | ---: |
| Notes payable <br> Other | 6,849 | - |
| Non-current liabilities | 5,312 | $4.4 \%$ |
| Total liabilities | 24,316 | $20.3 \%$ |
| Owner's equity | 95,384 | $79.6 \%$ |
| Valuation and <br> translation <br> adjustments | 120 | $0.1 \%$ |
| Total equity | 95,505 | $79.7 \%$ |
| Total liabilities and <br> equity | 119,822 | $100.0 \%$ |


| 22,723 | $18.5 \%$ | 3,719 |
| ---: | ---: | ---: |
| 7,050 | - | - |
| 15,673 |  |  |
| 4,364 | $3.6 \%$ | -948 |
| 27,087 | $22.1 \%$ | 2,771 |
| 95,719 | $78.0 \%$ | 335 |
| -146 | $-0.1 \%$ | -267 |
|  |  |  |
| 95,573 | $77.9 \%$ | 67 |
| 122,661 | $100.0 \%$ | 2,838 |

<Breakdown>
■Current assets: Up $¥ 6,036$ million

- Accounts receivable (up $¥ 6,095$ million)
- Mk securities (up $¥ 1,622$ million)
- Inventory (down $¥ 2,408$ million)

■Fixed assets: Down $¥ 3,197$ million

- Tangible assets (down $¥ 952$ million)
- Investments down ( $¥ 2,151$ million)
- Current liabilities: Up $¥ 3,719$ million
- Notes payable (up $¥ 201$ million)
- Other (up $¥ 3,518$ million)

Non-current liabilities: Down $¥ 948$ million

## Financial Summary: KYORIN Pharmaceutical (Non-consolidated)

| ( $¥$ million) | FY06 | FY07 | FY08 | FY09 | FY10 | FY11 <br> (Forecast) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales (Exports) | $\begin{aligned} & 66,052 \\ & (5,521) \end{aligned}$ | $\begin{aligned} & 70,480 \\ & (4,155) \end{aligned}$ | $\begin{aligned} & 77,962 \\ & (3,148) \end{aligned}$ | $\begin{aligned} & 85,308 \\ & (2,563) \end{aligned}$ | $\begin{aligned} & 92,531 \\ & (2,642) \end{aligned}$ | $\begin{aligned} & 95,100 \\ & (1,600) \end{aligned}$ |
| Cost of sales (cost of sales ratio ) \% | $\begin{array}{r} 23,815 \\ (36.1 \%) \end{array}$ | $\begin{array}{r} 25,217 \\ (35.8 \%) \end{array}$ | $\begin{array}{r} 29,551 \\ (37.9 \%) \end{array}$ | $\begin{array}{r} 28,374 \\ (33.3 \%) \end{array}$ | $\begin{array}{r} 31,227 \\ (33.7 \%) \end{array}$ | - |
| SG\&A <br> Ratio to sales (\%) | $\begin{array}{r} 34,623 \\ (52.4 \%) \end{array}$ | $\begin{array}{r} 38,319 \\ (54.4 \%) \end{array}$ | $\begin{array}{r} 39,894 \\ (51.2 \%) \end{array}$ | $\begin{array}{r} 43,795 \\ (51.3 \%) \end{array}$ | $\begin{array}{r} 45,658 \\ (49.3 \%) \end{array}$ | - |
| R\&D expenses Ratio to sales (\%) | $\begin{array}{r} \mathbf{8 , 2 1 6} \\ (12.4 \%) \end{array}$ | $\begin{array}{r} 9,959 \\ (14.1 \%) \end{array}$ | $\begin{array}{r} 10,056 \\ (12.9 \%) \end{array}$ | $\begin{array}{r} 11,121 \\ (13.0 \%) \end{array}$ | $\begin{array}{r} 11,867 \\ (12.8 \%) \end{array}$ | $\begin{array}{r} 12,500 \\ (13.2 \%) \end{array}$ |
| Operating income Ratio to sales (\%) | $\begin{array}{r} 7,613 \\ (11.5 \%) \end{array}$ | $\begin{array}{r} 6,942 \\ (9.8 \%) \end{array}$ | $\begin{array}{r} \mathbf{8 , 5 1 7} \\ (10.9 \%) \end{array}$ | $\begin{array}{r} 13,139 \\ (15.4 \%) \end{array}$ | $\begin{array}{r} 15,645 \\ (16.9 \%) \end{array}$ | $\begin{array}{r} 15,700 \\ (16.5 \%) \end{array}$ |
| Ordinary income Ratio to sales (\%) | $\begin{array}{r} 7,615 \\ (11.5 \%) \end{array}$ | $\begin{array}{r} 7,328 \\ (10.4 \%) \end{array}$ | $\begin{array}{r} 9,463 \\ (12.1 \%) \end{array}$ | $\begin{array}{r} \hline 14,580 \\ (17.1 \%) \end{array}$ | $\begin{array}{r} 16,729 \\ (18.1 \%) \end{array}$ | $\begin{array}{r} 16,700 \\ (17.6 \%) \end{array}$ |
| Net income Ratio to sales (\%) | $\begin{array}{r} \hline 4,697 \\ (7.1 \%) \end{array}$ | $\begin{array}{r} 3,776 \\ (5.4 \%) \end{array}$ | $\begin{array}{r} 4,041 \\ (5.2 \%) \end{array}$ | $\begin{array}{r} \mathbf{9 , 4 7 2} \\ (11.1 \%) \end{array}$ | $\begin{array}{r} 10,732 \\ (11.6 \%) \end{array}$ | $\begin{array}{r} \hline 10,400 \\ (10.9 \%) \end{array}$ |
| EPS ( $~$ ) | 63.25 | 50.85 | 54.42 | 127.54 | 144.51 |  |
| Capital | 4,317 | 4,317 | 4,317 | 4,317 | 4,317 |  |
| Assets | 106,042 | 104,910 | 108,522 | 119,822 | 122,661 |  |
| Shareholders' equity | 85,706 | 86,140 | 89,328 | 95,384 | 95,719 |  |
| Total equity | 86,797 | 86,792 | 88,470 | 95,505 | 95,573 |  |
| BPS ( $¥$ ) | 1,168.71 | 1,168.63 | 1,191.24 | 1,285.95 | 1,286.87 |  |
| ROE (\%) | 5.2\% | 4.4\% | 4.6\% | 10.3\% | 11.2\% |  |
| Equity ratio (\%) | 81.9\% | 82.7\% | 81.5\% | 79.7\% | 77.9\% |  |
| Employees | 1,488 | 1,517 | 1,716 | 1,724 | 1,804 | S |
| Capital expenditure | 1,322 | 1,350 | 969 | 1,051 | 1,019 | 1,700 |
| Depreciation expense | 3,997 | 3,844 | 3,042 | 2,198 | 1,968 | 2,000 |

